

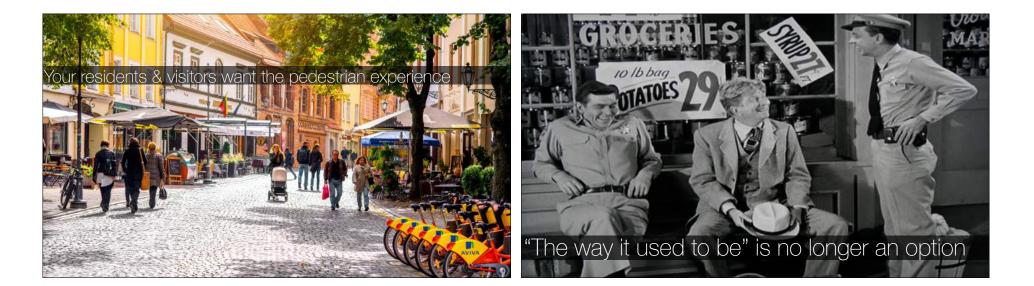




7•8•7 RULE

70% of first time sales are a result of good curb appeal80% of all consumer spending: women70% of all retail spending takes place after 6:00 pm







A new reality

Community development is leading economic & tourism development.

Welcome to the age of PlaceMaking



Your mission To become the most desirable place to live Northern Rhode Island.





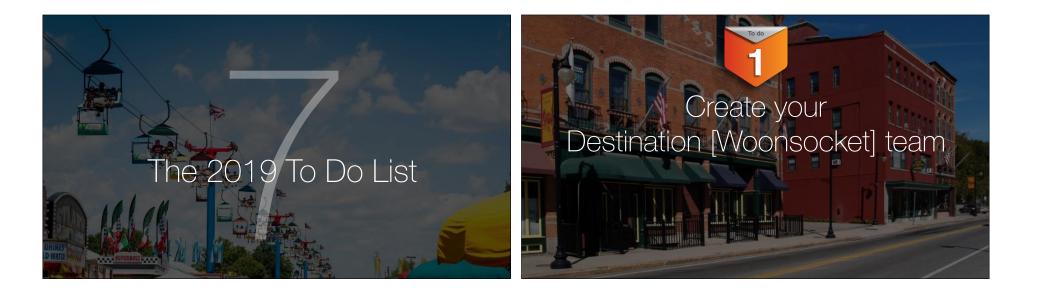
Your marketing dollars at work

Digital60%Advertising10% To drive people to your websitePublic relations15% Including social mediaPrinted materials10% 81% once we arriveBillboards, other5%



Digital

Website (content, updates) SEO, Pay Per Click marketing E-newsletter (monthly or semi-monthly) Hosting, domain name(s) TripAdvisor partnerships Analytics Widgets and new technologies Social media (Instagram, Pinterest...) Apps



- Blackstone Valley tourism
- Economic development
- Arts council \bullet
- Local foundation
- Historical society
- Chamber of commerce
- Downtown association (or property owner/merchant) •
- Planning Department •
- Mayor or city council representative School district or local district representative (Board) Parks Department Young professionals

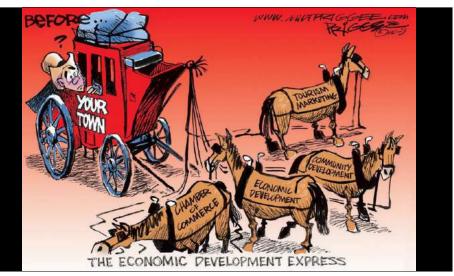
Get out of the silo mentality: You win through partnerships & collaboration

Remember

You are far more effective as one loud voice, than a number of small individual whispers.

















WHAT PEOPLE WANT Those in their 20s, 30s, and 40s

- MoneySense.ca Best Places to Live in Canada
- Great Canadian Van Lines: Best places for families

Pure

• Wallet Hub

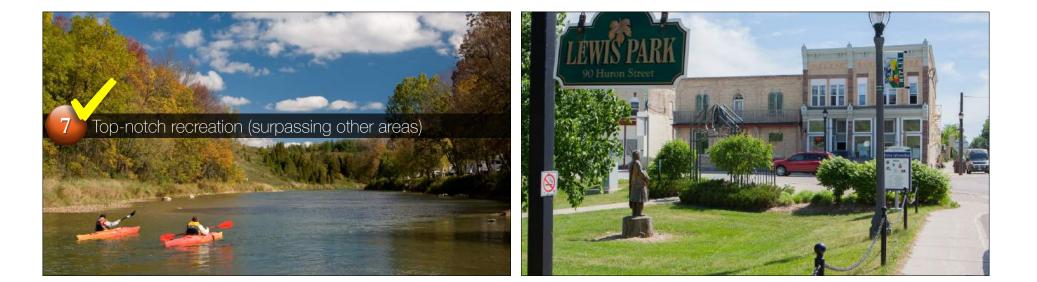
- Niche.com
- Livability.com
- Money Magazine
- USA Today
- Forbes

















This team will chart your future for generations: They must be doers, not directors!

> Educate your local officials: Downtowns & Tourism



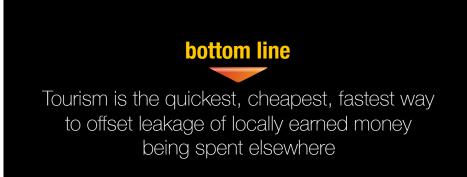














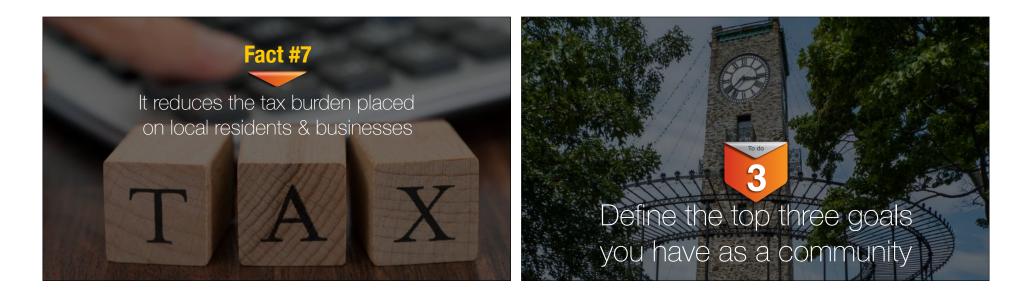
"Leakage is the largest economic challenge in bedroom communities across America."

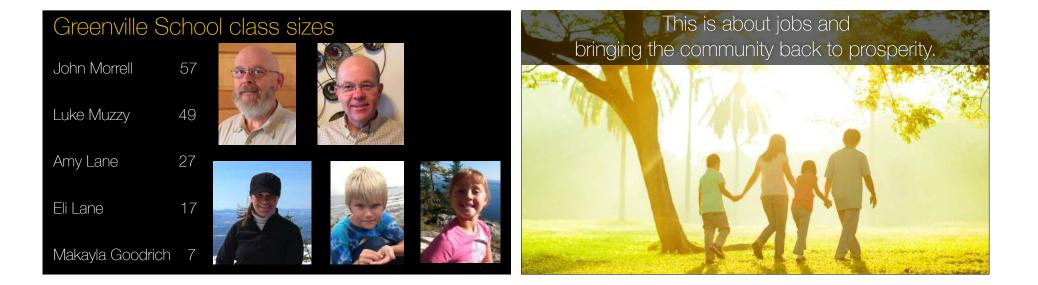












To repopulate our schools to classes of 20+ students in 10 years

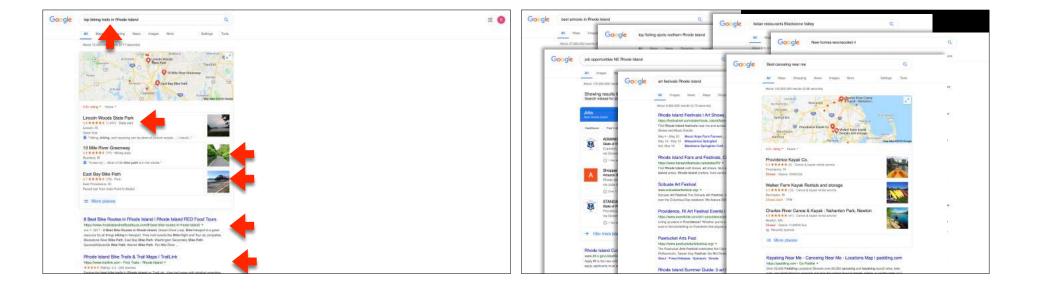
To extend the tourism season to eight months each year allowing for sustainable year-round jobs in the industry

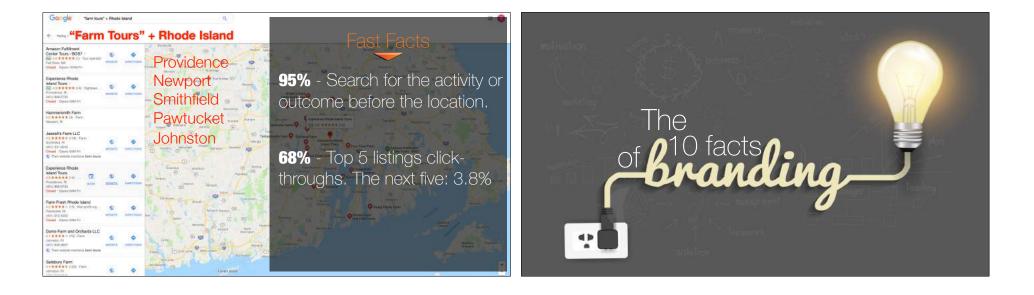
To create lasting opportunities for Our youth. To bring back the youth that grew up in the area.

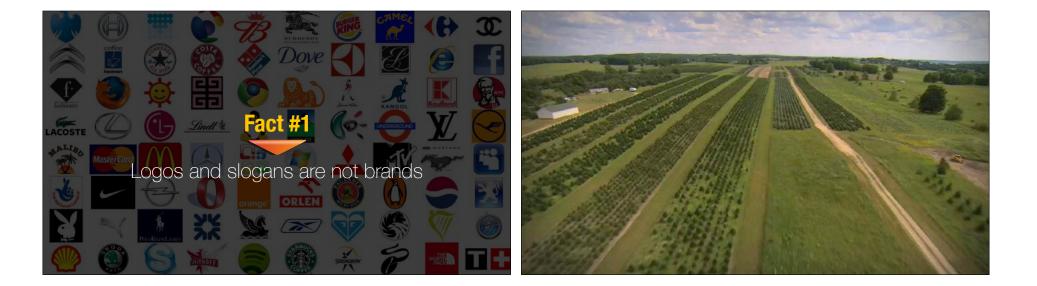






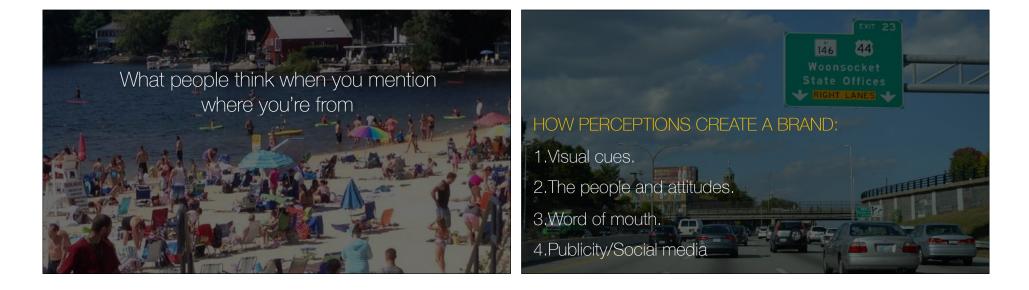






Brand identities & tagline make up **2% of a brand**

Fact #2 A brand is a perception



Asheville, North Carolina

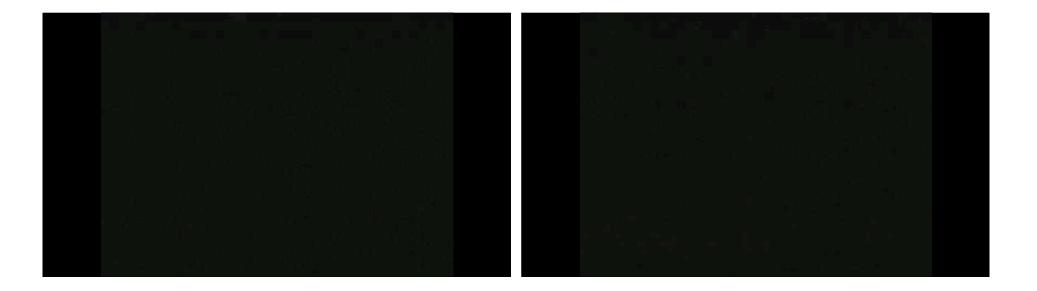
Population	85,000
Claim to fame	Along the Blue Ridge Parkway
Challenge	The Parkway is 500 miles long
The brand	"Where altitude affects attitude"













Fact #3 Branding is the art of differentiation: Finding your Unique Selling Proposition

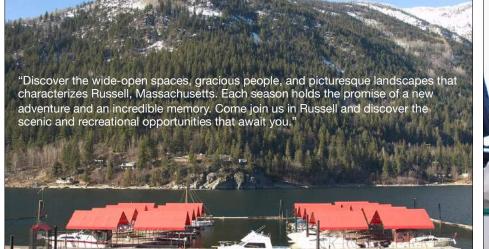




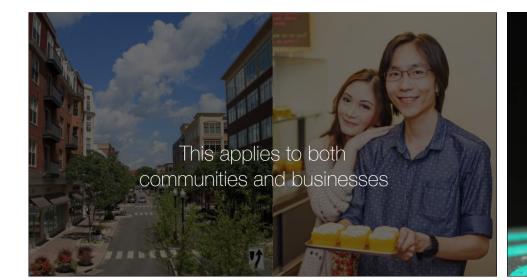
What do you have that the people you are hoping to attract can't get or do closer to home?



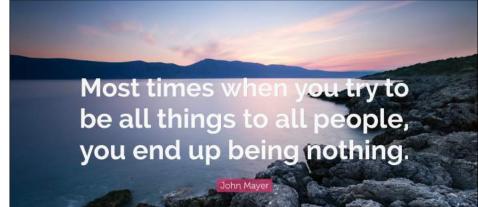
You MUST jettison the generic







DIFFERENT or clearly better* * only by third-party endorsement

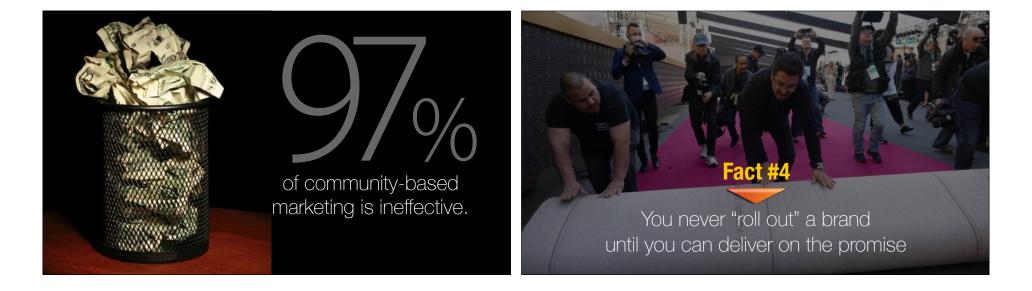


To win you must Jettison the Generic

JETTISON THE DESTINATION MARKETING WOR - Discore - Discore - Discore - Discore - Otadoor recetatio - Utada anyhere eks - So mich to see and do - He four eason destination - He disc downtom - Headric downtom - Headric downtom - Best kept secret - Best kept secret	Content of the second of the s
Visit (nume of town) Beauty & heritage Nuturally fun Grateway Matanalys- Culturally rich Welcare to my town! Welcare to my town! Welcare to my town! Mediacomer Real Teras (name of state) Slondown denyoy Real Peras (name of state) Core yourself here	Ald so much more Add so much more Add so all register Add so

Words and phrases to avoid in your marketing headlines

Have you ever gone anywhere because "We have something for everyone"















- Farmyard zoo
 Displays that go "moo"
 Free ice cream if you spend \$100 or more
 "Profit is the applause of happy customers"

The Brand	Farm fresh produce & dairy, fresh baked goods
Result	Highest per square foot retail sales of any
	grocery store on earth

Stew Leonard's has five stores

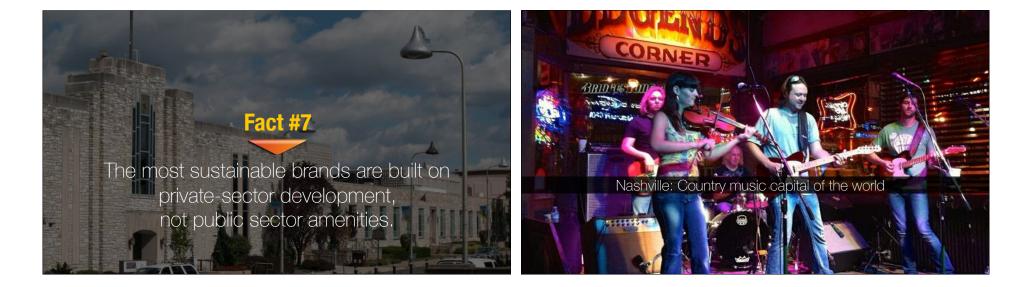


Today's Soundbite

The ONLY thing that brings them back is your product:

- The primary activity that drew them
- The complementary activities
- Your amenities
- The people they interact with

















But no one wants to be a "complementary activity"!



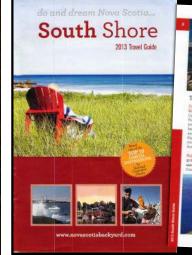
#1: Shopping, dining & entertainment in a pedestrian-friendly setting.
This is where 80% of all non-lodging visitor spending takes place.



WHATTODO

The Top 3 "Must Do" Activities in the Blackstone Valley The Top Top 5 day hikes The Top 7 eateries The Top 5 historical attractions The Top 3 most romantic restaurants The Top 5 family activities

Don't do more than seven!











Sherbrooke to Canso

The best of's

- 1. Best photograph (the social media icon)
- 2. "Local picks" for "hidden gems," nightlife 3. Must see and do activities - the top three
- (no more than seven) 4. Best picks: Breakfast, lunch, dinner, shops

And if you liked those, here are the next three...



A by-product of brands "for the people" is the committee that compromises and kills a potential brand home run.

This is why you never see statues of committees in public parks; you see brave leaders!

THE 7 PHASES OF A PUBLIC PROJECT

- 1. Enthusiasm
- 2. Planning
- 3. Disillusionment
- 4. Fear & panic
- 5. Search for the guilty
- 6. Punishment of the innocent
- 7. Praise and honors for the non-participants.

WHAT TO DO





The step-by-step branding process





Will this accomplish the goals we defined?

"I can't give you a surefire formula for success, but I can give you a formula for failure: try to please everybody all the time."

> Herbert Bayard Swope, first recipient of the Pulitzer Prize

A by-product of brands "for the people" is the committee that compromises and kills a potential brand home run.

This is why you never see statues of committees in public parks; you see brave leaders!

The three killers

- 1. Local politics
- 2. Lack of champions
- 3. Lack of money (private & public)

four The three ingredients to a successful branding effort

> Patience Passion Persistence Pain











Outcome

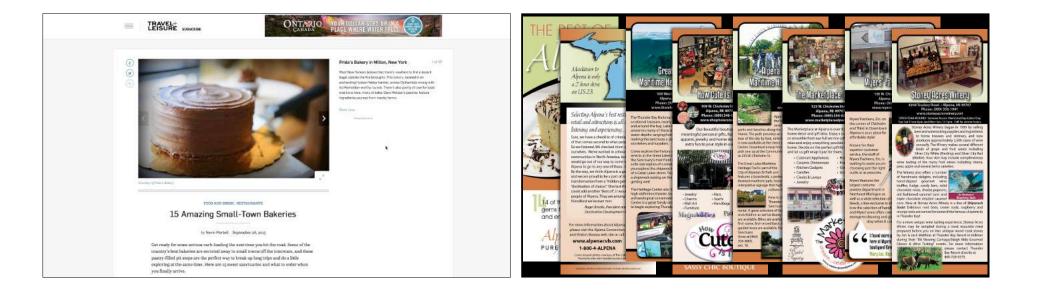
Attendance tripled while cutting the collective marketing budgets by two-thirds

Fact

You are far more effective as one loud voice than a number of small individual whispers.



 Image: Constant of the constant





Sample criteria:

- Must be highly regarded
- (80%+ positive peer reviews, regional publications...)
- Must have good curb appeal
- Must be open year round
- Must be open until at least 6:00 pm
- Must be open six days a week
- Must be unique to you!



Market your top three:

- Restaurants
- Retail shops
- Activities
- Attractions

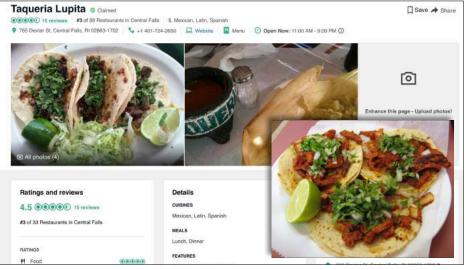
Don't let local politics kill this effort!





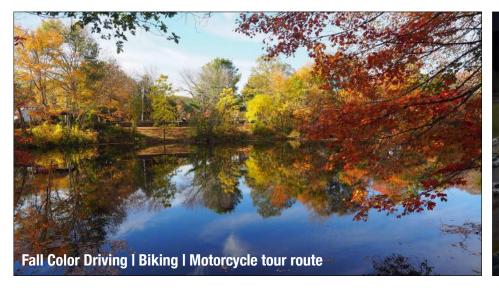












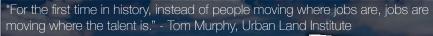














The future of downtowns: where we go after work and on weekends.















WHAT TO DO





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Kids &	tamily	
1103 0		

Antiques



Performing arts Food (restaurants, farm to table) Nightlife (micro-brews, theater) Gardening Water (water features, splash pad) Western wear & home accents Biking Recreation (but specific)

Downtown branding focus ideas

Visual arts (artists in action) Festivals & events Upscale shopping Health & wellness









The Ten+Ten+Ten rule

In three lineal blocks (not square blocks)





The "mall mentality"

Open hoursConsistent hours and daysEveningsOpen late into the evening hoursClusteringLike businesses grouped together: clusteringAnchorsRecruit and promote the anchor tenantsPlaceA central gathering place

Think

Antique malls - 10x the business when together



Think

Auto malls - 7x the sales when together

Think

Corner gas stations and fast food Lifestyle retail centers Food courts



Point

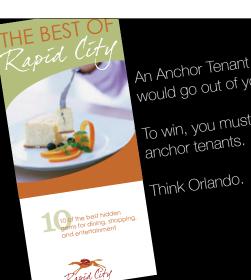
Sometimes you have to orchestrate the effort. Start with property owners, not tenants. It only takes a one-third buy-in.







Downtown El Dorado, Arkansas



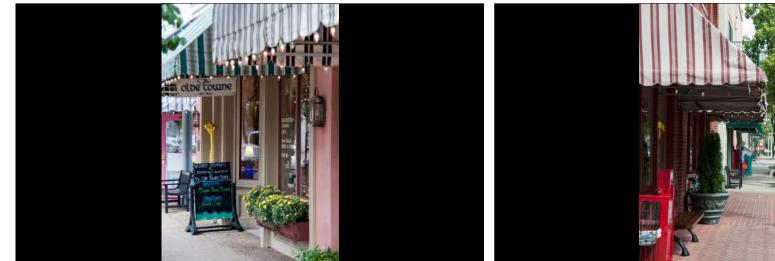
An Anchor Tenant is a business that you would go out of your way to visit, specifically. To win, you must have at least one or two anchor tenants.

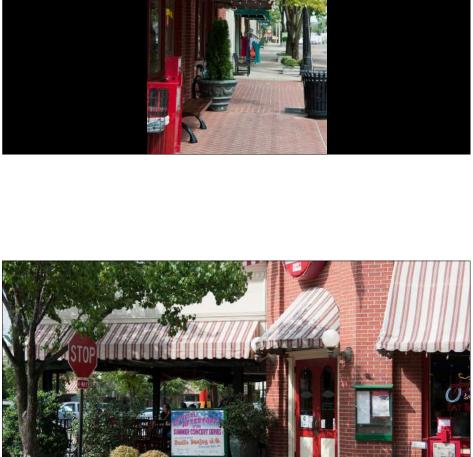
Pioneers with patient money were convinced to invest.

















Side note #1

If you don't hang out in your downtown, neither will visitors.

They go where you go.

Side note #2

Tourism and downtowns need to be joined at the hip.

Main Street Square Rapid City, South Dakota



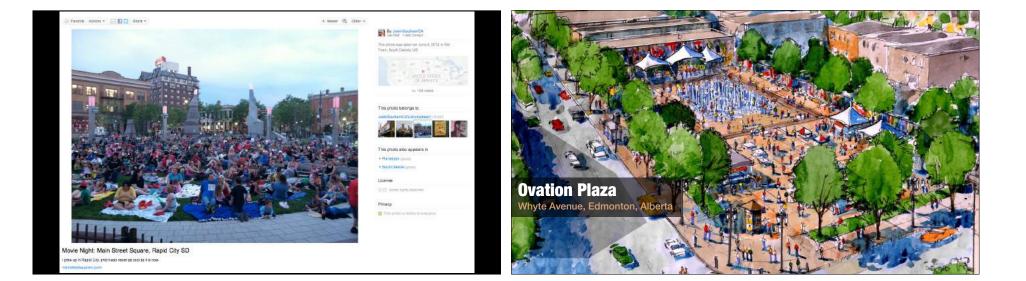


















Buy Imagination Playground equipment and put it out two weeks at a time x 6 times

























Optional idea: A year-round public market





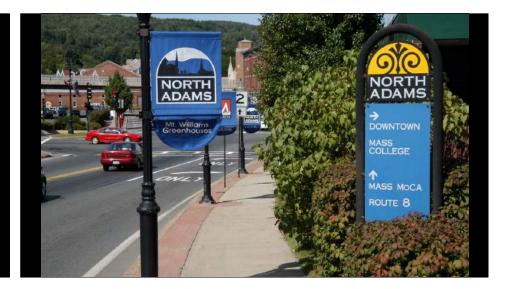




What to do

Make this a priority. It's an investment - not an expense.

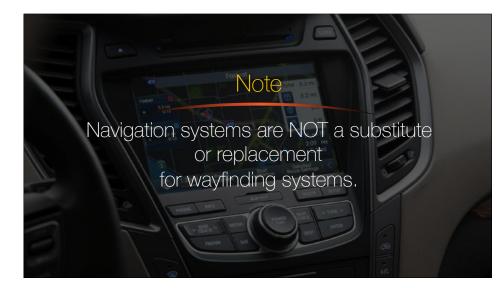
Hire professionals. This is a science as much as an art.















Wayfinding is an investment, not an expense

- Plays a role in your branding efforts
- A major component in your marketing efforts
- Reinforces a positive experience
- Increases spending locally
- Educates visitors and locals about what you have and where it's located
- Builds community pride
- Is as much a science as an art





















Fredericksburg, Texas





Eradarickshura T



Curb appeal can account for up to **70% of first-time sales**

at restaurants, golf courses, wineries, retail shops and lodging facilities.



Art Sallery

1banni







BrandingWhat we want to be known forDevelopmentWhat we have to do to "own" it& MarketingHow to tell the worldAction PlanThe to-do list

Strategic plans vs. Action Plans

Strategies, goals, objectives: no more than 3 pages.

An Action Plan is a "to do list."

- A description of the recommendation
- Who's charged with implementationHow much will it cost?
- Where will the money come from?
- When would it be done?
- The rationale for doing it.

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Repeat after me. This is our pledge.

I promise to promote only what's TRULY unique. I promise to be different. I promise not to repeat things other people say.



